

UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022



BLACK DIAMOND

GROUP

UNAUDITED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
 as at March 31, 2023 and December 31, 2022

(Expressed in thousands)	2023	2022
	\$	\$
ASSETS		
Current		
Cash and cash equivalents	6,533	8,308
Accounts receivable	65,517	72,229
Prepaid expenses and other current assets	17,221	18,814
Total Current Assets	89,271	99,351
Non-Current		
Other long-term assets	1,854	2,025
Risk management assets	2,034	2,868
Property and equipment ^(note 4)	497,487	491,436
Right-of-use assets	17,538	16,839
Goodwill and intangible assets	32,462	32,727
Deferred income taxes	3,724	4,196
Total Non-Current Assets	555,099	550,091
Total Assets	644,370	649,442
LIABILITIES AND EQUITY		
Current		
Accounts payable and accrued liabilities	41,445	39,440
Current portion of deferred revenue	23,190	23,013
Current portion of lease liabilities	7,672	6,727
Total Current Liabilities	72,307	69,180
Non-Current		
Long-term debt ^(note 5)	214,792	226,913
Asset retirement obligations	12,765	13,165
Long-term payable	1,703	1,667
Long-term deferred revenue	1,083	982
Long-term lease liabilities	15,171	15,421
Deferred income taxes	50,663	49,571
Total Non-Current Liabilities	296,177	307,719
Total Liabilities	368,484	376,899
Shareholders' Equity		
Share capital ^(note 6)	388,638	385,656
Contributed surplus	18,673	20,199
Accumulated other comprehensive income	17,832	19,218
Retained deficit	(153,357)	(156,542)
Total Shareholders' Equity	271,786	268,531
Non-controlling interests	4,100	4,012
Total Equity	275,886	272,543
Total Liabilities and Equity	644,370	649,442

Subsequent events (note 10)

See accompanying notes to the unaudited interim condensed consolidated financial statements

UNAUDITED CONSOLIDATED STATEMENTS OF NET INCOME
 For the three months ended March 31,

(Expressed in thousands, except per share amounts)	2023 \$	2022 Restated ^(note 2) \$
Revenue	81,467	70,213
Direct costs	44,164	39,551
Gross profit	37,303	30,662
Expenses		
Administrative expenses	15,952	12,767
Depreciation and amortization	9,822	8,592
Share-based compensation ^(note 6)	2,078	1,145
Finance costs	2,928	1,538
Profit before income taxes	6,523	6,620
Income tax expense		
Current	34	4
Deferred	1,757	2,092
Total income tax expense	1,791	2,096
Profit before non-controlling interest	4,732	4,524
Profit attributable to non-controlling interest	315	507
Profit for the period	4,417	4,017
Earnings per share - basic and diluted ^(note 7)	0.07	0.07

See accompanying notes to the unaudited interim condensed consolidated financial statements

UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

For the three months ended March 31,

(Expressed in thousands)	2023	2022
	\$	\$
Profit for the period	4,417	4,017
Other comprehensive income (loss) to be reclassified to Consolidated Statement of Net Income in subsequent period:		
Translation adjustments	(754)	(2,581)
Change in derivative designated as cash flow hedges, net of tax	(632)	1,162
Total comprehensive income	3,031	2,598

See accompanying notes to the unaudited interim condensed consolidated financial statements

UNAUDITED CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY
 For the three months ended March 31, 2023 and 2022

(Expressed in thousands)	Issued Share Capital	Contributed Surplus	Accumulated Other Comprehensive Income	Retained Deficit	Total Shareholders' Equity	Non- Controlling interest	Total Equity
	\$	\$	\$	\$	\$	\$	\$
As at December 31, 2021	384,477	19,353	9,690	(179,065)	234,455	12,344	246,799
Profit for the period	—	—	—	4,017	4,017	507	4,524
Translation adjustments	—	—	(2,581)	—	(2,581)	—	(2,581)
Dividend declared on common shares	—	—	—	(895)	(895)	—	(895)
Dividends declared to preferred shareholders	—	—	—	—	—	(184)	(184)
Redemption of preferred shares	—	—	—	—	—	(2,222)	(2,222)
Distributions declared to partners	—	—	—	—	—	(165)	(165)
Issued on exercise of options & vesting of shares in treasury (note 6)	2,391	(1,571)	—	—	820	—	820
Net purchase of shares in trust (note 6)	(515)	—	—	—	(515)	—	(515)
Net purchase of shares under NCIB (note 6)	(65)	—	—	—	(65)	—	(65)
Change in derivative designated as cash flow hedge	—	—	1,162	—	1,162	—	1,162
Vesting of shares in trust (note 6)	1,418	(1,418)	—	—	—	—	—
Share based compensation expense (note 6)	—	1,047	—	—	1,047	—	1,047
As at March 31, 2022	387,706	17,411	8,271	(175,943)	237,445	10,280	247,725
As at December 31, 2022	385,656	20,199	19,218	(156,542)	268,531	4,012	272,543
Profit for the period	—	—	—	4,417	4,417	315	4,732
Translation adjustments	—	—	(754)	—	(754)	—	(754)
Dividends declared on common shares	—	—	—	(1,232)	(1,232)	—	(1,232)
Distributions declared to partners	—	—	—	—	—	(227)	(227)
Issued on exercise of options & vesting of shares in treasury (note 6)	1,411	(1,140)	—	—	271	—	271
Change in derivative designated as cash flow hedge	—	—	(632)	—	(632)	—	(632)
Vesting of shares in trust (note 6)	1,571	(1,571)	—	—	—	—	—
Share based compensation expense (note 6)	—	1,185	—	—	1,185	—	1,185
As at March 31, 2023	388,638	18,673	17,832	(153,357)	271,786	4,100	275,886

See accompanying notes to the unaudited interim condensed consolidated financial statements

UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

For the three months ended March 31,

(Expressed in thousands)	2023	2022
	\$	\$
Operating activities		
Profit for the period	4,417	4,017
Add (deduct) non-cash / non-operating activities:		
Share-based compensation ^(note 6)	1,185	1,047
Depreciation and amortization	9,822	8,592
Finance costs	2,928	1,538
Deferred income taxes	1,757	2,092
Settlement of asset retirement obligations	(431)	(9)
Profit attributable to non-controlling interest	315	507
Book value of used fleet sales ^(note 4)	1,449	1,385
	21,442	19,169
Change in other long-term assets	169	(1,242)
Change in non-cash working capital related to operating activities	10,025	(4,903)
Net cash flows from operating activities	31,636	13,024
Investing activities		
Purchase of property and equipment ^(note 4)	(14,978)	(6,015)
Additions to intangible assets	(772)	(638)
Change in non-cash working capital related to investing activities	400	(4,985)
Net cash flows used in investing activities	(15,350)	(11,638)
Financing activities		
Net issuances (payments) of long-term debt	(12,116)	4,845
Interest paid, including lease liability interest	(2,839)	(1,429)
Payment of lease liabilities	(1,809)	(1,586)
Net purchase of shares in trust and NCIB ^(note 6)	—	(580)
Share options exercised ^(note 6)	271	820
Redemption of preferred shares	—	(2,222)
Distributions paid to non-controlling interest	(347)	(165)
Dividends paid to preferred shareholders of a subsidiary	—	(184)
Dividends paid to common shareholders	(1,186)	(726)
Change in non-cash working capital related to financing activities	184	(758)
Net cash flows used in financing activities	(17,842)	(1,985)
Decrease in cash and cash equivalents	(1,556)	(599)
Cash and cash equivalents, beginning of the period	8,308	4,558
Effect of foreign currency rate changes on cash and cash equivalents	(219)	(69)
Cash and cash equivalents, end of the period	6,533	3,890

See accompanying notes to the unaudited interim condensed consolidated financial statements

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

1. GENERAL INFORMATION

The unaudited interim condensed consolidated financial statements ("interim consolidated financial statements") of Black Diamond Group Limited, its subsidiaries, and its controlled limited partnerships (collectively "Black Diamond" or the "Company") for the three months ended March 31, 2023 and 2022 were authorized for issuance in accordance with a resolution of the Board of Directors on May 4, 2023. Black Diamond is headquartered in Calgary, Alberta. The Company was incorporated in Alberta on October 7, 2009. The address of the Company's registered office is Suite 4600, 525 – 8th Avenue S.W., Calgary, Alberta, Canada.

The common shares of the Company are listed on the Toronto Stock Exchange (TSX: BDI).

2. SIGNIFICANT ACCOUNTING POLICIES

Statement of Compliance

The interim consolidated financial statements for the three months ended March 31, 2023 and 2022 have been prepared in accordance with International Accounting Standard 34, Interim Financial Reporting using accounting policies consistent with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

Basis of Presentation and Measurement

These interim consolidated financial statements have been prepared on a going concern basis.

Except as otherwise disclosed and for taxes on income, the same accounting policies and methods of computation were followed in the preparation of these interim consolidated financial statements as were applied in the preparation of the audited annual consolidated financial statements for the year ended December 31, 2022 ("2022 Financial Statements"). Taxes on income in interim periods are accrued using the tax rate that would be applicable to the expected total annual profit. These interim consolidated financial statements do not contain all the information and disclosures required by IFRS for annual financial statements and should be read in conjunction with the 2022 Financial Statements. Comparative amounts have been reclassified to match the current period presentation.

There were no changes to the Company's operating segments during the period.

These interim consolidated financial statements have been presented on a historical cost basis and are presented in Canadian dollars. All amounts are rounded to the nearest thousand (\$'000), except per share amounts or as otherwise noted.

During the current quarter, the Company completed an assessment of the application of its accounting policy for directly attributable costs in LodgeLink to ensure that costs that were not directly attributable to the generation of revenue were recognized in administrative expenses. This analysis resulted in \$617 of costs being reclassified from direct costs to administrative expenses. The Comparative Quarter has been restated to conform with the current period presentation resulting in \$470 being reclassified from direct costs to administrative expenses.

**NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL
STATEMENTS**

For the three months ended March 31, 2023 and 2022

2. SIGNIFICANT ACCOUNTING POLICIES (continued)**Changes in Accounting Policy and Disclosure***IAS 12 Income Taxes*

In May 2021, the IASB issued amendments to IAS 12 Income Taxes to reduce the scope of the initial recognition exception to exclude transactions that result in equal taxable and deductible temporary differences. This amendment is effective January 1, 2023. It has been determined that the amendment to the Standard did not have an impact on the consolidated financial statements of the Company.

3. BUSINESS COMBINATIONS

In a transaction that closed on October 31, 2022, Black Diamond acquired 100% of the common shares of an Ontario-based modular rental company, for total consideration of \$54,448 comprised of cash consideration of \$51,585 and the assumption of debt of \$2,863. Cash consideration includes \$2,500 in holdbacks that the Company will settle in equal annual payments over three years. Including interest accrued on the holdbacks, \$852 and \$1,703 are recorded in accounts payable and accrued liabilities and long-term payable respectively in the Statement of Financial Position as at March 31, 2023. On September 19, 2022, Black Diamond entered into a separate funding agreement with the acquired company to pay approximately \$4,000 for the purchase of modular rental units; this funding agreement was accounted for separately from the business combination. At December 31, 2022, \$4,000 in units had been received which is reported as property and equipment. At December 31, 2022, there are no remaining commitments outstanding under this agreement.

The acquisition has been accounted for using the acquisition method in accordance with IFRS 3, *Business Combinations* on October 31, 2022, whereby the assets acquired and the liabilities assumed were recorded at their fair values. The acquisition expanded the diversified Modular Space Solutions ("MSS") segment by adding 1,851 space rental assets.

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

3. BUSINESS COMBINATIONS (continued)

The preliminary allocation of the fair value of the net assets acquired and aggregate consideration is presented below.

	October 31, 2022
Fair value of net assets acquired:	\$
Cash and cash equivalents	323
Accounts receivable	1,577
Prepaid expenses and other current assets	169
Property and equipment	54,238
Right-of-use assets	508
Intangible assets ⁽¹⁾	4,900
Goodwill ⁽²⁾	6,848
Accounts payable and accrued liabilities	(1,269)
Deferred revenue	(1,941)
Deferred tax liability	(10,397)
Lease liabilities	(508)
	54,448
Bank term loans	(2,863)
Net assets	51,585

(1) Intangible assets include customer contracts and brand.

(2) Goodwill reflects the assembled workforce and expected synergies from combining operations

The allocations and determinations of the consideration described above are preliminary and subject to changes upon completion of final tax returns.

Since the acquisition date, Black Diamond has recognized revenue and profit contributed by this business of approximately of \$4,029 and \$1,498, respectively.

4. PROPERTY AND EQUIPMENT

The Company added property and equipment of \$14,978 (2022 - \$6,015) during the three months ended March 31, 2023, substantially all of which were fleet assets. There were also disposals of fleet assets with a net book value of \$1,449 (2022 - \$1,385) during the three months ended March 31, 2023, which is included in direct costs. The net realizations from the sale of fleet assets is included in gross profit.

At March 31, 2023, the Company evaluated all of its cash-generating units ("CGUs") for indicators of any potential impairment or impairment reversal of long-lived assets. As a result of these assessments, no indicators were identified and no impairment tests were performed.

Capital Commitments

At March 31, 2023, Black Diamond had made capital expenditure commitments over the next several quarters with key manufacturers of modular structures in the amount of \$35,481 (December 31, 2022 - \$22,304).

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

5. LONG-TERM DEBT

Debt Covenants

The Company is required to maintain a Fixed Charge Coverage Ratio ("FCCR") of 1.1 to 1; however, this covenant is only tested in certain instances, principally when draws under the ABL Facility exceed 90% of the borrowing base. As at March 31, 2023, the Company's draws under the ABL Facility amounted to 63% of a borrowing base of \$341,099. As at December 31, 2022, the Company's draws under the ABL Facility amounted to 70% of a borrowing base of \$321,983. Therefore, the FCCR covenant was not applicable in both periods.

6. SHARE CAPITAL

a) Share Capital

Authorized: An unlimited number of voting common shares with no par value and an unlimited number of preferred shares, issuable in series.

Issued - Common shares	Number of shares	\$
January 1, 2022	58,158	384,477
Issued on exercise of options & vesting of shares from treasury	1,520	4,095
Net purchase of shares in trust	(583)	(2,155)
Net purchase of shares under NCIB	(552)	(2,205)
Vesting of shares from trust	739	1,444
December 31, 2022	59,282	385,656
Issued on exercise of options & vesting of shares from treasury	694	1,411
Vesting of shares from trust	646	1,571
March 31, 2023	60,622	388,638

On March 14, 2023, the Company recommenced a normal course issuer bid ("NCIB"), under which the Company may purchase for cancellation up to a maximum of 4,396 common shares of the Company. The NCIB will terminate on March 13, 2024 or such earlier date as the maximum number of common shares are purchased pursuant to the NCIB or the NCIB is completed or terminated at the Company's election. During the prior NCIB of the Company which terminated on March 13, 2023, the Company obtained approval to purchase 4,325 common shares, and purchased 552 common shares at a cost of \$2,205.

For the three months ended March 31, 2023, nil common shares (2022 - 15 at a cost of \$65) were purchased, cancelled and removed from share capital under the terms of the NCIB.

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

6. SHARE CAPITAL (continued)

b) Share-Based Compensation Plans

(i) Share option plan

As at March 31, 2023, there were 3,416 common shares (December 31, 2022 - 3,299) reserved for issuance from treasury upon the exercise of share options granted pursuant to the Company's Share Option Plan. The exercise price of each option equals the weighted average trading price of the common shares for the five trading days preceding the date of the grant. Outstanding options granted under the Share Option Plan generally vest on a straight line basis over three years and the option term is five years from the date of grant.

(expressed in thousands unless otherwise noted)

Grant date	Number of options outstanding	Exercise price per share	Remaining contractual life (years)	Number exercisable	Fair value at grant date
		\$			\$
March 14, 2019	694	1.96	0.96	694	0.86
October 1, 2019	120	1.77	1.51	120	0.89
March 16, 2020	513	1.29	1.96	513	0.62
June 1, 2020	12	1.40	2.17	—	0.68
March 17, 2021	813	3.31	2.96	538	1.46
March 14, 2022	727	4.36	3.95	242	1.54
March 14, 2023	537	6.65	4.96	—	2.27
Balance March 31, 2023	3,416			2,107	
Weighted average		3.40	2.87	2.40 ⁽¹⁾	

(1) Amount refers to the weighted average exercise price of the exercisable options as at March 31, 2023.

Black Diamond recorded the following share option activity during 2023 and 2022:

	Number of options outstanding	Weighted average exercise price per share
		\$
January 1, 2022	3,951	2.45
Granted	727	4.36
Exercised	(1,325)	2.66
Forfeited	(54)	2.63
December 31, 2022	3,299	2.75
Granted	537	6.65
Exercised	(420)	2.37
March 31, 2023	3,416	3.40

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

6. SHARE CAPITAL (continued)

The estimated weighted fair value of the options granted during the three months ended March 31, 2023 is \$1,220 (2022 - \$1,119). The Black-Scholes option pricing model was used in determining the fair values of these options using a forfeiture rate of 5%, based on historical experience and future expectations, and the following assumptions:

Date of grant	Dividend yield	Expected average volatility	Average risk-free rate
March 14, 2023	1.20%	48.35%	3.67%

The expected life of the options is three years and is based on historical data and current expectations and is not necessarily indicative of exercise patterns that may occur. The expected volatility reflects the assumption that the historical volatility over a period similar to the expected life of the options is indicative of future trends, which may not occur.

(ii) Other share-based plans

The Company has a restricted and performance award incentive plan ("Share Award Plan"), a deferred share unit plan, an incentive award plan and share appreciation rights. Changes in the number of units, with their weighted average fair value, are summarized below:

	Incentive Award Plan		Share Award Plan		Deferred Share Unit Plan ⁽¹⁾		Share Appreciation Rights	
	Number of units	Weighted fair value per unit \$	Number of units	Weighted fair value per unit \$	Number of units	Weighted fair value per unit \$	Number of units	Weighted fair value per unit \$
January 1, 2022	1,541	2.10	749	2.15	214	2.65	—	—
Granted	628	4.35	160	4.36	138	4.20	60	28.03
Reinvested	18	2.93	8	2.79	4	3.11	—	—
Forfeited	(75)	2.86	(18)	2.63	—	—	(1)	20.16
Vested	(780)	1.98	(408)	2.01	—	—	—	—
December 31, 2022	1,332	3.19	491	2.98	356	3.26	59	27.88
Granted	455	6.65	315	6.65	23	6.40	10	72.00
Reinvested	5	3.25	2	3.04	1	3.31	—	—
Forfeited	(10)	3.23	—	—	—	—	—	36.88
Vested	(707)	2.55	(290)	2.49	—	—	(8)	9.08
March 31, 2023	1,075	5.09	518	5.49	380	3.45	61	46.54

(1) DSU's are reported as fully vested once settled.

The fair value of awards granted under these share-based plans is equal to the weighted average trading price of the Company's shares for the five trading days immediately preceding the date of grant.

Included in share-based compensation expense for the three months ended March 31, 2023 was \$276 (2022 - \$229) for costs related to the Share Option Plan.

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

6. SHARE CAPITAL (continued)

As at March 31, 2023, these share-based plans include 158 units (December 31, 2022 - 141) that are expected to be settled in cash. A liability is included in accounts payable and accrued liabilities in the amount of \$348 related to these units (December 31, 2022 - \$196).

Included in share-based compensation expense for the three months ended March 31, 2023 was \$909 (2022 - \$818) for costs related to the other share-based plans. Included in share-based compensation expense for the three months ended March 31, 2023 was \$893 (2022 - \$98) for costs related to other share-based plans expected to be settled in cash.

The Company established the Incentive Award Plan Trust and the Deferred Share Unit Plan Trust (collectively the "Trusts") which are consolidated in the Company's financial statements. Any shares held in the Trusts are accounted for as a reduction of share capital. As at March 31, 2023, there are 388 shares held in the Trusts (December 31, 2022 - 1,035).

7. EARNINGS PER SHARE

Basic and diluted earnings per share is calculated on the profit attributable to Black Diamond for the period.

Reconciliation of weighted average number of shares	Three months ended March 31,	
	2023	2022
Weighted average common shares outstanding - basic	59,600	58,347
Effect of share option plan and share award plan	1,420	1,577
Weighted average common shares outstanding - diluted	61,020	59,924

Excluded from diluted weighted average number of shares are 537 anti-dilutive options for the three months ended March 31, 2023 (2022 - 727). Also excluded from diluted weighted average number of shares are 423 anti-dilutive Share Award Plan units for the three months ended March 31, 2023 (2022 - 337).

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

8. SEGMENTED INFORMATION

	2023	2022
	\$	\$
Revenue		
Modular Space Solutions	46,049	34,351
Workforce Solutions	35,418	35,862
Total Revenue	81,467	70,213
Depreciation and Amortization		
Modular Space Solutions	5,429	4,183
Workforce Solutions	3,744	3,761
Corporate and Other	649	648
Total Depreciation and Amortization	9,822	8,592
Profit (Loss)		
Modular Space Solutions	10,445	6,044
Workforce Solutions	6,522	7,785
Corporate and Other	(12,550)	(9,812)
Total Profit	4,417	4,017
Capital Expenditures (Additions)		
Modular Space Solutions	8,540	4,271
Workforce Solutions ⁽¹⁾	7,096	2,217
Corporate and Other	114	165
Total Capital Expenditures	15,750	6,653

(1) Amount includes intangible asset additions.

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

8. SEGMENTED INFORMATION (continued)

	March 31, 2023	December 31, 2022
	\$	\$
Property and Equipment		
Modular Space Solutions	335,484	332,074
Workforce Solutions	147,963	145,205
Corporate and Other	14,040	14,157
Total Property and Equipment	497,487	491,436
Intangible Assets		
Modular Space Solutions	11,486	11,978
Workforce Solutions	3,996	3,688
Total Intangible Assets	15,482	15,666
Goodwill		
Modular Space Solutions	16,980	17,061
Total Goodwill	16,980	17,061
Assets		
Modular Space Solutions	399,932	404,941
Workforce Solutions	220,034	218,013
Corporate and Other	24,404	26,488
Total Assets	644,370	649,442

NOTES TO UNAUDITED INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

For the three months ended March 31, 2023 and 2022

8. SEGMENTED INFORMATION (continued)

Geographic information

	2023	2022
	\$	\$
Revenue ⁽¹⁾		
Canada	43,334	37,881
United States	31,685	25,850
Australia	6,448	6,482
Total Revenue	81,467	70,213

(1) The allocation of sales to the geographic segments is based upon the customer location where the product is utilized or service is delivered.

	March 31, 2023	December 31, 2022
	\$	\$
Property and Equipment, Intangibles and Goodwill		
Canada	302,687	299,247
United States	200,569	199,561
Australia	26,693	25,355
Total Property and Equipment, Intangibles and Goodwill	529,949	524,163

9. RELATED PARTY TRANSACTIONS

Services purchased from the entity controlled by a member of the board of directors are recorded at exchange value, which management believes approximates fair value, of \$92 for the three months ended March 31, 2023 (2022 - \$90) include sublease and servicing of generators and fuel tanks.

10. SUBSEQUENT EVENTS

On May 4, 2023, the Company declared a second quarter dividend of \$0.02 payable on or about July 15, 2023 to shareholders of record on June 30, 2023.